#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

#### FORM 10-Q

(Mark

One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

#### For the quarterly period ended: October 30, 2010

0 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 1-10299

FOOT LOCKER, INC.

(Exact Name of Registrant as Specified in its Charter)

New York (State or Other Jurisdiction of Incorporation or Organization) **13-3513936** (I.R.S. Employer Identification No.)

**112 West 34<sup>th</sup> Street, New York, New York, 10120** (Address of Principal Executive Offices, Zip Code)

(212-720-3700)

(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\square$  No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes 🗹 No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer 🛛 Accelerated filer o Non-accelerated filer o Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No 🗵

Number of shares of Common Stock outstanding at November 27, 2010: 155,037,483

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# CONDENSED CONSOLIDATED BALANCE SHEETS

(in millions, except shares)

|   | 2  | ber 30,<br>010<br>udited) | October 31,<br>2009<br>(Unaudited) | J  | anuary 30,<br>2010<br>* |
|---|----|---------------------------|------------------------------------|----|-------------------------|
| ASSETS  |    |                           |                                    |    |                         |
| Current assets  |    |                           |                                    |    |                         |
| Cash and cash equivalents   | \$ | 534                       | \$ 425                             | \$ | 582                     |
| Short-term investments  |    | 7                         | 13                                 |    | 7                       |
| Merchandise inventories   |    | 1,202                     | 1,228                              |    | 1,037                   |
| Other current assets  |    | 162                       | 216                                |    | 146                     |
|   |    | 1,905                     | 1,882                              |    | 1,772                   |
| Property and equipment, net   |    | 387                       | 400                                |    | 387                     |
| Deferred taxes  |    | 324                       | 376                                |    | 362                     |
| Goodwill  |    | 145                       | 146                                |    | 145                     |
| Other intangibles and other assets  |    | 151                       | 159                                |    | 150                     |
|   | \$ | 2,912                     | \$ 2,963                           | \$ | 2,816                   |
| LIABILITIES AND SHAREHOLDERS' EQUITY  |    | ;                         |                                    |    |                         |
| Current liabilities   |    |                           |                                    |    |                         |
| Accounts payable  | \$ | 286                       | \$ 276                             | \$ | 215                     |
| Accrued expenses and other current liabilities  |    | 263                       | 202                                |    | 218                     |
|   |    | 549                       | 478                                |    | 433                     |
| Long-term debt  |    | 137                       | 138                                |    | 138                     |
| Other liabilities   |    | 248                       | 365                                |    | 297                     |
|   |    | 934                       | 981                                |    | 868                     |
| Shareholders' equity  |    |                           |                                    |    |                         |
| Common stock and paid-in capital: 162,202,536, 161,224,691 and 161,267,025 shares, respectively |    | 726                       | 706                                |    | 709                     |
| Retained earnings   |    | 1,577                     | 1,536                              |    | 1,535                   |
| Accumulated other comprehensive loss  |    | (187)                     | (157)                              |    | (193)                   |
| Less: Treasury stock at cost: 7,334,074, 4,723,330, and 4,726,237 shares, respectively          |    | (138)                     | (103)                              |    | (103)                   |
| Total shareholders' equity  |    | 1,978                     | 1,982                              |    | 1,948                   |
|   | \$ | 2,912                     | \$ 2,963                           | \$ | 2,816                   |

See Accompanying Notes to Condensed Consolidated Financial Statements.

\* The balance sheet at January 30, 2010 has been derived from the previously reported audited financial statements at that date, but does not include all of the information and footnotes required by U.S. generally accepted accounting principles for complete financial statements. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's Annual Report on Form 10-K for the year ended January 30, 2010.

# CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

(in millions, except per share amounts)

|  |    | Thirteen w        | eeks ended          | Thirty-nine weeks ended |                     |  |  |  |
|--|----|-------------------|---------------------|-------------------------|---------------------|--|--|--|
|  | 00 | tober 30,<br>2010 | October 31,<br>2009 | October 30,<br>2010     | October 31,<br>2009 |  |  |  |
| Sales  | \$ | 1,280             | \$ 1,214            | \$ 3,657                | \$ 3,529            |  |  |  |
| Costs and expenses   |    |                   |                     |                         |                     |  |  |  |
| Cost of sales  |    | 892               | 885                 | 2,571                   | 2,564               |  |  |  |
| Selling, general and administrative expenses                 |    | 287               | 274                 | 835                     | 804                 |  |  |  |
| Depreciation and amortization                                |    | 27                | 29                  | 79                      | 85                  |  |  |  |
| Impairment charges   |    |                   | 36                  |                         | 36                  |  |  |  |
| Interest expense, net  |    | 2                 | 3                   | 7                       | 8                   |  |  |  |
| Other income   |    | (1)               |                     | (2)                     | (2)                 |  |  |  |
|  |    | 1,207             | 1,227               | 3,490                   | 3,495               |  |  |  |
| Income (loss) from continuing operations before income taxes |    | 73                | (13)                | 167                     | 34                  |  |  |  |
| Income tax expense (benefit)                                 |    | 21                | (7)                 | 55                      | 10                  |  |  |  |
| Income (loss) from continuing operations                     |    | 52                | (6)                 | 112                     | 24                  |  |  |  |
| Income from disposal of discontinued operations, net of tax  |    | _                 | —                   | —                       | 1                   |  |  |  |
| Net income (loss)  | \$ | 52                | \$ (6)              | \$ 112                  | \$ 25               |  |  |  |
| Basic earnings per share:                                    |    |                   |                     |                         |                     |  |  |  |
| Net income (loss)  | \$ | 0.33              | \$ (0.04)           | \$ 0.72                 | \$ 0.16             |  |  |  |
| Weighted-average common shares outstanding                   |    | 155.4             | 156.4               | 156.0                   | 155.9               |  |  |  |
| Diluted earnings per share:                                  |    |                   |                     |                         |                     |  |  |  |
| Net income (loss)  | \$ | 0.33              | \$ (0.04)           | \$ 0.71                 | \$ 0.16             |  |  |  |
| Weighted-average common shares assuming dilution             |    | 156.2             | 156.4               | 156.8                   | 156.1               |  |  |  |

See Accompanying Notes to Condensed Consolidated Financial Statements.

# CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Unaudited) (in millions)

|  | Thirteen weeks ended |                |    |                |    | Thirty-nine weeks ended |                     |     |  |  |
|--|----------------------|----------------|----|----------------|----|-------------------------|---------------------|-----|--|--|
|  |                      | ber 30,<br>)10 |    | ber 31,<br>009 |    | ber 30,<br>010          | October 31,<br>2009 |     |  |  |
| Net income (loss)  | \$                   | 52             | \$ | (6)            | \$ | 112                     | \$                  | 25  |  |  |
| Other comprehensive income (loss), net of tax                      |                      |                |    |                |    |                         |                     |     |  |  |
| Foreign currency translation adjustments arising during the period |                      | 38             |    | 28             |    | 1                       |                     | 90  |  |  |
| Pension and postretirement plan adjustments                        |                      | 1              |    | 1              |    | 5                       |                     | 3   |  |  |
| Change in fair value of derivatives                                |                      | 2              |    | 1              |    | 1                       |                     | (1) |  |  |
| Unrealized gain on available-for-sale security                     |                      |                |    | _              |    |                         |                     | 2   |  |  |
| Comprehensive income   | \$                   | 93             | \$ | 24             | \$ | 119                     | \$                  | 119 |  |  |

See Accompanying Notes to Condensed Consolidated Financial Statements.

# CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited) (in millions)

|   | Thirty-nine         | weeks ended         |
|---|---------------------|---------------------|
|   | October 30,<br>2010 | October 31,<br>2009 |
| From Operating Activities:  |                     |                     |
| Net income  | \$ 112              | \$ 25               |
| Adjustments to reconcile net income to net cash provided by operating activities: |                     |                     |
| Income from disposal of discontinued operations, net                              | —                   | (1)                 |
| Non-cash impairment charges   | —                   | 36                  |
| Depreciation and amortization   | 79                  | 85                  |
| Share-based compensation expense  | 10                  | 9                   |
| Qualified pension plan contributions  | (32)                | (40)                |
| Change in assets and liabilities:   |                     |                     |
| Merchandise inventories   | (163)               | (69)                |
| Accounts payable  | 70                  | 82                  |
| Other accruals  | 27                  | (41)                |
| Payment on the settlement of the net investment hedge                             | (24)                | —                   |
| Proceeds from the termination of interest rate swaps                              | —                   | 19                  |
| Other, net  | 42                  | 35                  |
| Net cash provided by operating activities from continuing operations              | 121                 | 140                 |
| Form Investing Activities   |                     |                     |
| From Investing Activities:<br>Gains from lease terminations                       | 1                   |                     |
|   | 1                   | 1                   |
| Gain from insurance recoveries  |                     | 1                   |
| Short-term investment redemptions   |                     | 10                  |
| Capital expenditures  | (73)                | (70)                |
| Net cash used in investing activities from continuing operations                  | (72)                | (59)                |
| From Financing Activities:  |                     |                     |
| Reduction in long-term debt   | —                   | (3)                 |
| Issuance of common stock  | 5                   | 2                   |
| Dividends paid  | (70)                | (70)                |
| Treasury stock issued under employee stock plan                                   | 3                   | _                   |
| Purchase of treasury shares   | (36)                |                     |
| Excess tax benefits on share-based compensation                                   | 1                   |                     |
| Net cash used in financing activities from continuing operations                  | (97)                | (71)                |
|   |                     |                     |
| Net cash used in operating activities of Discontinued Operations                  |                     | (1)                 |
| Effect of exchange rate fluctuations on Cash and Cash Equivalents                 |                     | 31                  |
| Net change in Cash and Cash Equivalents   | (48)                | 40                  |
| Cash and Cash Equivalents at beginning of year                                    | 582                 | 385                 |
| Cash and Cash Equivalents at end of interim period                                | \$ 534              | \$ 425              |
|   |                     |                     |
| Cash paid during the period:  | · ·                 | *                   |
| Interest  | \$ 6                | \$ 6                |
| Income taxes  | \$ 32               | <b>\$</b> 13        |

See Accompanying Notes to Condensed Consolidated Financial Statements.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

#### 1. <u>Summary of Significant Accounting Policies</u>

#### Basis of Presentation

The accompanying condensed consolidated financial statements contained in this report are unaudited. In the opinion of management, the condensed consolidated financial statements include all adjustments, which are of a normal recurring nature, necessary for a fair presentation of the results for the interim periods of the fiscal year ending January 29, 2011 and of the fiscal year ended January 30, 2010. Certain items included in these statements are based on management's estimates. Actual results may differ from those estimates. The results of operations for any interim period are not necessarily indicative of the results expected for the year. The accompanying unaudited condensed consolidated financial statements should be read in conjunction with the Notes to Consolidated Financial Statements contained in the Company's Form 10-K for the year ended January 30, 2010, as filed with the Securities and Exchange Commission (the "SEC") on March 29, 2010.

#### Recent Accounting Pronouncements

Recently issued accounting pronouncements did not have, or are not believed by management to have, a material effect on the Company's present or future consolidated financial statements.

#### 2. Goodwill and Other Intangible Assets

The Company reviews goodwill and intangible assets with indefinite lives for impairment annually during the first quarter of its fiscal year or more frequently if impairment indicators arise. The annual review of goodwill and assets with indefinite lives during the first quarter of 2010 and 2009 did not result in any impairment charges. The following table provides a summary of goodwill by reportable segment. The change represents foreign exchange fluctuations.

| Goodwill (in millions) | ber 30,<br>)10 | tober 31,<br>2009 | January 30,<br>2010 |     |  |
|------------------------|----------------|-------------------|---------------------|-----|--|
| Athletic Stores        | \$<br>18       | \$<br>19          | \$                  | 18  |  |
| Direct-to-Customers    | 127            | 127               |                     | 127 |  |
|                        | \$<br>145      | \$<br>146         | \$                  | 145 |  |

The components of finite-lived intangible assets and intangible assets not subject to amortization are as follows:

|   | October 30, 2010 |                |    |                  |    |              | October 31, 2009 |                |    |                  |    |              | January 30, 2010 |     |                  |       |              |    |
|---|------------------|----------------|----|------------------|----|--------------|------------------|----------------|----|------------------|----|--------------|------------------|-----|------------------|-------|--------------|----|
| (in millions)                           |                  | Gross<br>value |    | Accum.<br>amort. |    | Net<br>value |                  | Gross<br>value |    | Accum.<br>amort. |    | Net<br>value | Gross<br>value   |     | Accum.<br>amort. |       | Net<br>value |    |
| Finite life                             |                  |                |    |                  |    |              |                  |                | _  |                  |    |              |                  |     | _                |       |              |    |
| intangible assets:                      |                  |                |    |                  |    |              |                  |                |    |                  |    |              |                  |     |                  |       |              |    |
| Lease acquisition costs                 | \$               | 179            | \$ | (148)            | \$ | 31           | \$               | 193            | \$ | (147)            | \$ | 46           | \$               | 184 | \$               | (143) | \$           | 41 |
| Trademarks                              |                  | 21             |    | (7)              |    | 14           |                  | 20             |    | (6)              |    | 14           |                  | 20  |                  | (6)   |              | 14 |
| Loyalty program                         |                  | 1              |    | (1)              |    |              |                  | 1              |    | (1)              |    | —            |                  | 1   |                  | (1)   |              | —  |
| Favorable leases                        |                  | 9              |    | (8)              |    | 1            |                  | 10             |    | (8)              |    | 2            |                  | 9   |                  | (8)   |              | 1  |
| CCS customer relationships              |                  | 21             |    | (8)              |    | 13           |                  | 21             |    | (4)              |    | 17           |                  | 21  |                  | (5)   |              | 16 |
| •                                       |                  |                |    |                  |    |              |                  |                |    |                  |    |              |                  |     |                  |       |              |    |
| Total finite life intangible assets     |                  | 231            |    | (172)            |    | 59           |                  | 245            |    | (166)            |    | 79           |                  | 235 |                  | (163) |              | 72 |
| Intangible assets not subject to        |                  |                |    |                  |    |              |                  |                |    |                  |    |              |                  |     |                  |       |              |    |
| amortization:                           |                  |                |    |                  |    |              |                  |                |    |                  |    |              |                  |     |                  |       |              |    |
| Republic of Ireland trademark           |                  | 2              |    |                  |    | 2            |                  | 2              |    |                  |    | 2            |                  | 2   |                  |       |              | 2  |
| CCS trade-name                          |                  | 25             |    |                  |    | 25           |                  | 25             |    | _                |    | 25           |                  | 25  |                  | _     |              | 25 |
|   |                  |                |    |                  |    |              |                  |                |    |                  |    |              |                  |     |                  |       | -            |    |
| Total indefinite life intangible assets |                  | 27             |    |                  |    | 27           |                  | 27             |    |                  |    | 27           |                  | 27  |                  |       |              | 27 |
| internet internet usbetb                | -                |                |    |                  |    |              |                  |                | -  |                  |    |              | -                | 2/  |                  |       | -            |    |
| Total other intangible assets           | \$               | 258            | \$ | (172)            | \$ | 86           | \$               | 272            | \$ | (166)            | \$ | 106          | \$               | 262 | \$               | (163) | \$           | 99 |

The weighted-average amortization period as of October 30, 2010 was 11.8 years. Amortization expense was \$4 million and \$5 million for the thirteenweek periods ended October 30, 2010 and October 31, 2009, respectively. Amortization expense was \$13 million and \$15 million for the thirty-nine week periods ended October 30, 2010 and October 31, 2009, respectively. Estimated amortization expense for finite life intangible assets is expected to approximate \$4 million for the remainder of 2010, \$16 million for 2011, \$14 million for 2012, \$9 million for 2013, and \$4 million for 2014. The change in the net value of the intangible assets for the thirty-nine week period ended October 30, 2010 reflects amortization of \$13 million and the effect of the weakening euro as compared with the U.S. dollar of \$2 million, partially offset by additions of \$2 million.

#### 3. Financial Instruments

The Company operates internationally and utilizes certain derivative financial instruments to mitigate its foreign currency exposures, primarily related to third party and intercompany forecasted transactions. As a result of the use of derivative instruments, the Company is exposed to the risk that counterparties will fail to meet their contractual obligations. To mitigate this counterparty credit risk, the Company has a policy of entering into contracts only with major financial institutions selected based upon their credit ratings and other financial factors. The Company monitors the creditworthiness of counterparties throughout the duration of the derivative instrument. Additional information is contained within Note 9, *Fair Value Measurements*.

#### Derivative Holdings Designated as Hedges

For derivatives to qualify as hedges at inception and throughout the hedged periods, the Company formally documents the nature of the hedged items and the relationships between the hedging instruments and the hedged items. The Company also documents its risk-management objectives, strategies for undertaking the various hedge transactions, and the methods of assessing hedge effectiveness and hedge ineffectiveness. In addition, for hedges of forecasted transactions, the significant characteristics and expected terms of the forecasted transactions must be specifically identified, and it must be probable that each forecasted transaction will occur. If it were deemed probable that a forecasted transaction would not occur, the hedge gain or loss would be recognized in earnings immediately. No such gains or losses were recognized in earnings for any of the periods presented. Derivative financial instruments qualifying for hedge accounting must maintain a specified level of effectiveness between the hedging instrument and the item being hedged, both at inception and throughout the hedged period, which management evaluates periodically.

#### Cash Flow Hedges

The primary currencies to which the Company is exposed are the euro, British pound, Canadian dollar, and Australian dollar. For option and forward foreign exchange contracts designated as cash flow hedges of the purchase of inventory, the effective portion of gains and losses is deferred as a component of accumulated other comprehensive loss and is recognized as a component of cost of sales when the related inventory is sold. The amount reclassified to cost of sales related to such contracts was not significant for any of the periods presented. The ineffective portion of gains and losses related to cash flow hedges recorded to earnings was also not significant for any of the periods presented. When using a forward contract as a hedging instrument, the Company excludes the time value from the assessment of effectiveness. At each quarter-end, the Company had not hedged forecasted transactions for more than the next twelve months, and the Company expects all derivative-related amounts reported in accumulated other comprehensive loss to be reclassified to earnings within twelve months. The notional value of the contracts outstanding at October 30, 2010 was \$47 million and these contracts extend through July 2011. Net changes in the fair value of foreign exchange derivative financial instruments designated as cash flow hedges of the purchase of inventory were increases of \$2 million and \$1 million for the thirteen and thirty-nine weeks ended October 30, 2010, and were increases of \$1 million and \$2 million for the thirteen and thirty-nine weeks ended October 31, 2009, respectively.

#### Derivative Holdings Designated as Non-Hedges

The Company mitigates the effect of fluctuating foreign exchange rates on the reporting of foreign-currency denominated earnings by entering into currency option contracts. The notional value of the contracts outstanding at October 30, 2010 was \$29 million and these contracts extend through January 2011. Changes in the fair value of these foreign currency option contracts, which are designated as non-hedges, are recorded in earnings immediately within other income. The realized gains, premiums paid, and changes in the fair market value recorded in the Consolidated Statements of Operations were not significant for the thirteen and thirty-nine weeks ended October 30, 2010 and October 31, 2009.

The Company also enters into forward foreign exchange contracts to hedge foreign-currency denominated merchandise purchases and intercompany transactions that are not designated as hedges. The notional value of the contracts outstanding at October 30, 2010 was \$35 million and these contracts extend through April 2011. Net changes in the fair value of foreign exchange derivative financial instruments designated as non-hedges were substantially offset by the changes in value of the underlying transactions, which were recorded in selling, general and administrative expenses. The amount recorded for all of the periods presented was not significant.

The Company enters into diesel fuel forward and option contracts to mitigate a portion of the Company's freight expense due to the variability caused by fuel surcharges imposed by our third-party freight carriers. The notional value of the contracts outstanding at October 30, 2010 was \$2 million and these contracts extend through May 2011. Changes in the fair value of these contracts are recorded in earnings immediately. The effect was not significant for any of the periods presented.

In 2008, the Company terminated its European net investment hedge by amending its existing cross currency swap and entering simultaneously into a new cross currency swap, thereby fixing the amount owed to the counterparty at \$24 million. The agreement included an option, which was exercised by the counterparty that required the Company to settle this transaction in August 2010.

#### Fair Value of Derivative Contracts

The following represents the fair value of the Company's derivative contracts. Many of the Company's agreements allow for a netting arrangement. The following is presented on a gross basis, by type of contract:

| (in millions)<br>Hedging Instruments: | Balance Sheet<br>Caption | oer 30,<br>)10 | <br>October 31,<br>2009 |    | ary 30,<br>010 |
|---------------------------------------|--------------------------|----------------|-------------------------|----|----------------|
|                                       |                          |                |                         |    |                |
| Forward foreign exchange contracts    | Current assets           | \$<br>1        | \$<br>1                 | \$ |                |
| Total                                 |                          | \$<br>1        | \$<br>1                 | \$ | _              |
|                                       |                          | <br>           |                         |    |                |
| Non-Hedging Instruments:              |                          |                |                         |    |                |
|                                       |                          |                |                         |    |                |
| Forward foreign exchange contracts    | Current assets           | \$<br>1        | \$<br>1                 | \$ | 1              |
| European cross currency swap          | Non current liability    | <br>           | <br>(24)                |    | (24)           |
| Total                                 |                          | \$<br>1        | \$<br>(23)              | \$ | (23)           |
|                                       |                          | <br>           | <br>                    |    |                |

#### Interest Rate Risk Management

The Company has from time to time employed various interest rate swaps to minimize its exposure to interest rate fluctuations. On March 20, 2009, the Company terminated its interest rate swaps for a gain of \$19 million. This gain is amortized as part of interest expense over the remaining term of the debt using the effective-yield method. The amount amortized during the thirteen weeks ended October 30, 2010 and October 31, 2009 was not significant. The amount amortized during the thirty-nine weeks ended October 30, 2010 was \$1 million in each respective period.

#### Fair Value of Financial Instruments

The carrying value and estimated fair value of long-term debt was \$137 million and \$121 million, respectively, at October 30, 2010, \$138 million and \$128 million, respectively, at October 31, 2009 and \$138 million and \$127 million, respectively, at January 30, 2010. The carrying values of cash and cash equivalents, short-term investments and other current receivables and payables approximate their fair value.

#### 4. Accumulated Other Comprehensive Loss

Accumulated other comprehensive loss comprised the following:

|  | Octob | oer 30,   | October 31, |       | Jan | uary 30, |
|--|-------|-----------|-------------|-------|-----|----------|
| (in millions)  | 20    | 2010 2009 |             | 2010  |     |          |
| Foreign currency translation adjustments             | \$    | 76        | \$          | 100   | \$  | 75       |
| Cash flow hedges                                     |       | 1         |             | 1     |     |          |
| Unrecognized pension cost and postretirement benefit |       | (262)     |             | (255) |     | (266)    |
| Unrealized loss on available-for-sale security       |       | (2)       |             | (3)   |     | (2)      |
|  | \$    | (187)     | \$          | (157) | \$  | (193)    |

#### 5. Earnings Per Share

The Company accounts for and discloses net earnings per share using the treasury stock method. The Company's basic earnings per share is computed by dividing the Company's reported net income for the period by the weighted-average number of common shares outstanding for the period. The Company's restricted stock awards, which contain non-forfeitable rights to dividends, are considered participating securities and are included in the calculation of basic earnings per share. Diluted earnings per share reflect the weighted-average number of common shares outstanding during the period used in the basic earnings per share computation plus dilutive common stock equivalents. The diluted earnings per share calculation includes the effect of contingently issuable share-based compensation awards with performance vesting conditions as being outstanding at the beginning of the period in which all vesting conditions are met.

The Company's basic and diluted weighted-average number of common shares outstanding as of October 30, 2010 and October 31, 2009, were as follows:

|  | Thirteen we         | eks ended           | ended Thirty-nine   |                     |  |
|--|---------------------|---------------------|---------------------|---------------------|--|
| (in millions)                                    | October 30,<br>2010 | October 31,<br>2009 | October 30,<br>2010 | October 31,<br>2009 |  |
| Weighted-average common shares outstanding       | 155.4               | 156.4               | 156.0               | 155.9               |  |
| Effect of Dilution:                              |                     |                     |                     |                     |  |
| Stock options and awards                         | 0.8                 | —                   | 0.8                 | 0.2                 |  |
| Weighted-average common shares assuming dilution | 156.2               | 156.4               | 156.8               | 156.1               |  |

Options to purchase 4.8 million and 6.6 million shares of common stock were not included in the computation for the thirteen weeks ended October 30, 2010 and October 31, 2009, respectively. Options to purchase 4.5 million and 6.3 million shares of common stock were not included in the computation for the thirty-nine weeks ended October 30, 2010 and October 31, 2009, respectively. These options were not included primarily because the exercise prices of the options were greater than the average market price of the common shares and, therefore, the effect would be antidilutive. For the thirteen weeks and thirty-nine weeks ended October 30, 2010, contingently issuable shares of 0.5 million have not been included as the vesting conditions have not been satisfied. Stock options and awards totaling 0.3 million shares were not included in the computation of earnings per share for the thirteen weeks ended October 31, 2009 as the effect would have been antidilutive due to a loss from continuing operations being reported for the period.

#### 6. Segment Information

The Company has determined that its reportable segments are those that are based on its method of internal reporting. As of October 30, 2010, the Company has two reportable segments, Athletic Stores and Direct-to-Customers. Sales and division results for the Company's reportable segments for the thirteen weeks and thirty-nine weeks ended October 30, 2010 and October 31, 2009 are presented below. Division profit reflects income from continuing operations before income taxes, corporate expense, non-operating income and net interest expense.

| Sales               |             |             |             |       |             |       |      |           |
|---------------------|-------------|-------------|-------------|-------|-------------|-------|------|-----------|
|                     | ,           | Thirteen we | eks en      | ided  | T           | ended |      |           |
|                     | October 30, |             | October 31, |       | October 30, |       |      | tober 31, |
| (in millions)       | 2           | 2010        |             | 2009  |             | 2010  | 2009 |           |
| Athletic Stores     | \$          | 1,171       | \$          | 1,111 | \$          | 3,367 | \$   | 3,247     |
| Direct-to-Customers |             | 109         |             | 103   |             | 290   |      | 282       |
| Total sales         | \$          | 1,280       | \$          | 1,214 | \$          | 3,657 | \$   | 3,529     |



| op-rating -  | Thirteen w     | eeks end | Thirty-nine weeks ended |    |                |    |                |
|--|----------------|----------|-------------------------|----|----------------|----|----------------|
| (in millions)  | ber 30,<br>010 |          | ber 31,<br>009          |    | ber 30,<br>010 |    | ber 31,<br>009 |
| Athletic Stores (1)  | \$<br>91       | \$       | 1                       | \$ | 225            | \$ | 67             |
| Direct-to-Customers <sup>(2)</sup>                           | 9              |          | 4                       |    | 22             |    | 17             |
| Restructuring reserve adjustment                             | <br>           |          | 1                       |    |                |    | 1              |
| Division profit  | 100            |          | 6                       |    | 247            |    | 85             |
| Less: Corporate expense, net                                 | <br>26         |          | 16                      |    | 75             |    | 45             |
| Operating profit   | 74             |          | (10)                    |    | 172            |    | 40             |
| Other income <sup>(3)</sup>                                  | 1              |          | —                       |    | 2              |    | 2              |
| Interest expense, net  | 2              |          | 3                       |    | 7              |    | 8              |
| Income (loss) from continuing operations before income taxes | \$<br>73       | \$       | (13)                    | \$ | 167            | \$ | 34             |

**Operating Results** 

- (1) Included in the results for the thirteen and thirty-nine weeks ended October 31, 2009 are non-cash impairment charges totaling \$32 million, which were recorded to write-down long-lived assets such as store fixtures and leasehold improvements at the Company's Lady Foot Locker, Kids Foot Locker, Footaction, and Champs Sports divisions.
- (2) Included in the results for the thirteen and thirty-nine weeks ended October 31, 2009 is a non-cash impairment charge of \$4 million to write off software costs.
- (3) Other income for the thirteen weeks ended October 30, 2010 primarily represents lease termination gains related to the sales of leasehold interests in Europe and royalty income. For the thirty-nine weeks ended October 30, 2010 other income primarily represents royalty income, lease termination gains, and realized gains associated with foreign currency option contracts. Included in other income for the thirty-nine weeks ended October 31, 2009 are gains from insurance proceeds, gain on the purchase and retirement of bonds, and royalty income.

#### 7. <u>Pension and Postretirement Plans</u>

The Company has defined benefit pension plans covering most of its North American employees, which are funded in accordance with the provisions of the laws where the plans are in effect. In addition to providing pension benefits, the Company sponsors postretirement medical and life insurance plans, which are available to most of its retired U.S. employees. These medical and life insurance plans are contributory and are not funded.

The following are the components of net periodic pension benefit cost and net periodic postretirement benefit income:

|  |                     |                         | Pension I           | Benefi | ts                  |                            |                     |    |                     |                         | Postretireme        | ent B | Jenefits            |    |                   |
|--|---------------------|-------------------------|---------------------|--------|---------------------|----------------------------|---------------------|----|---------------------|-------------------------|---------------------|-------|---------------------|----|-------------------|
|  |                     | Thirteen weeks<br>ended |                     |        |                     | Thirty-nine weeks<br>ended |                     |    |                     | Thirteen weeks<br>ended |                     |       |                     |    | ks                |
|  | October 30,<br>2010 | C                       | October 31,<br>2009 | C      | October 30,<br>2010 |                            | October 31,<br>2009 | 0  | October 30,<br>2010 | (                       | October 31,<br>2009 | (     | October 30,<br>2010 | Oc | tober 31,<br>2009 |
| Service cost                               | \$ 3                | \$                      | 3                   | \$     | 9                   | \$                         | 9                   | \$ | _                   | \$                      | _                   | \$    | _                   | \$ | _                 |
| Interest cost                              | 8                   |                         | 9                   |        | 25                  |                            | 27                  |    | _                   |                         |                     |       | _                   |    | _                 |
| Expected return on plan assets             | (10)                |                         | (11)                |        | (30)                |                            | (32)                |    | —                   |                         | —                   |       | _                   |    | —                 |
| Amortization of unrecognized prior service |                     |                         |                     |        |                     |                            |                     |    |                     |                         |                     |       |                     |    |                   |
| cost                                       | _                   |                         | 1                   |        | _                   |                            | 1                   |    | _                   |                         | _                   |       | _                   |    | _                 |
| Amortization of net loss (gain)            | 4                   |                         | 3                   |        | 13                  |                            | 9                   |    | (1)                 |                         | (2)                 |       | (4)                 |    | (5)               |
| Net benefit expense (income)               | \$5                 | \$                      | 5                   | \$     | 17                  | \$                         | 14                  | \$ | (1)                 | \$                      | (2)                 | \$    | (4)                 | \$ | (5)               |

During the thirty-nine weeks ended October 30, 2010 the Company made a voluntary contribution of \$30 million and a required contribution of \$2 million to its U.S. and Canadian plans, respectively. No further pension contributions are planned or required in 2010.

#### 8. Share-Based Compensation

On May 19, 2010, the Foot Locker 2007 Stock Incentive Plan was amended to increase the number of shares of the Company's common stock reserved for all awards to twelve million shares.

The Company uses a Black-Scholes option-pricing model to estimate the fair value of share-based awards. The Black-Scholes option-pricing model incorporates various and highly subjective assumptions, including expected term and expected volatility. Total compensation expense related to the Company's share-based plans was \$3.2 million and \$3.6 million and \$10.1 million and \$9.0 million for the thirteen and thirty-nine weeks ended October 30, 2010 and October 31, 2009, respectively.

Compensation expense related to the Company's stock option and stock purchase plans was \$1.2 million and \$1.0 million for the thirteen weeks ended October 30, 2010 and October 31, 2009, respectively, and was \$4.2 million and \$2.7 million for the thirty-nine weeks ended October 30, 2010 and October 31, 2009, respectively. The following table shows the Company's assumptions used to compute the share-based compensation expense:

|   |    | Stock Opt<br>irty-nine |    |                     |                     | Stock Pur<br>Fhirty-nine |    |                     |
|---|----|------------------------|----|---------------------|---------------------|--------------------------|----|---------------------|
|   |    | oer 30,<br>)10         | 0  | october 31,<br>2009 | October 30,<br>2010 |                          |    | October 31,<br>2009 |
| Weighted-average risk free rate of interest |    | 2.34%                  |    | 1.93%               |                     | 0.92%                    |    | 1.81%               |
| Expected volatility                         |    | 45%                    |    | 53%                 |                     | 39%                      | )  | 39%                 |
| Weighted-average expected award life        | [  | 5.0 years              |    | 4.6 years           |                     | 1.0 year                 |    | 1.0 year            |
| Dividend yield                              |    | 4.0%                   | ,  | 6.0%                |                     | 4.9%                     |    | 4.3%                |
| Weighted-average fair value                 | \$ | 4.47                   | \$ | 2.89                | \$                  | 2.47                     | \$ | 4.42                |

The information set forth in the following table covers options granted under the Company's stock option plans for the thirty-nine weeks ended October 30, 2010:

| (in thousands, except price per share)                 | Shares | Weighted-<br>Average<br>Term | A<br>E | eighted-<br>verage<br>xercise<br>Price |
|--|--------|------------------------------|--------|--|
| Options outstanding at the beginning of the year       | 7,002  |                              | \$     | 16.88                                  |
| Granted  | 1,309  |                              |        | 15.10                                  |
| Exercised  | (485)  |                              |        | 11.52                                  |
| Expired or cancelled                                   | (118)  |                              |        | 19.95                                  |
| Options outstanding at October 30, 2010                | 7,708  | 5.42                         | \$     | 16.87                                  |
| Options exercisable at October 30, 2010                | 5,549  | 4.04                         | \$     | 18.28                                  |
| Options available for future grant at October 30, 2010 | 10,340 |                              |        |  |

The total intrinsic value of options exercised (the difference between the market price of the Company's common stock on the exercise date and the price paid by the optionee to exercise the option) for the thirteen and thirty-nine weeks ended October 30, 2010 was \$1.3 million and \$1.9 million, respectively, and was \$0.1 million and \$0.2 million for the thirteen and thirty-nine weeks ended October 31, 2009, respectively. The aggregate intrinsic value for stock options outstanding and exercisable (the difference between the Company's closing stock price on the last trading day of the period and the exercise price of the options, multiplied by the number of in-the-money stock options) as of October 30, 2010 was \$16.4 million and \$10.6 million, respectively. The aggregate intrinsic value for stock options outstanding and exercisable as of October 31, 2009 was \$0.9 million and \$0.2 million, respectively.

The cash received from option exercises for the thirteen and thirty-nine weeks ended October 30, 2010 was \$3.9 million and \$5.1 million, respectively. The cash received from options exercised for the thirteen and thirty-nine weeks ended October 31, 2009 was \$1.1 million and \$1.2 million, respectively. The tax benefit realized from option exercises was \$1 million for both the thirteen and thirty-nine weeks ended October 30, 2010 and was not significant for the corresponding prior-year periods.

The following table summarizes information about stock options outstanding and exercisable at October 30, 2010:

|         |                 |     |       | <b>Options Out</b>    | tstanding  |       |                                       | <b>Options E</b>      | xerci | sable                                 |
|---------|-----------------|-----|-------|-----------------------|--|-------|---------------------------------------|-----------------------|-------|---------------------------------------|
| Range o | f Exercise Pric | ces |       | Number<br>Outstanding | Weighted-<br>Average<br>Remaining<br>Contractual<br>Life |       | Weighted-<br>Average<br>cercise Price | Number<br>Exercisable | Е     | Weighted-<br>Average<br>xercise Price |
|         |                 |     |       | (in thousand          | ds, except price per                                     | share | 2)                                    |                       |       |                                       |
| \$      | 9.51            | \$  | 10.25 | 1,805                 | 6.81   | \$    | 10.05                                 | 1,140                 | \$    | 10.09                                 |
| \$      | 10.31           | \$  | 15.10 | 2,549                 | 6.64   | \$    | 13.64                                 | 1,059                 | \$    | 12.18                                 |
| \$      | 15.85           | \$  | 23.92 | 2,010                 | 3.85   | \$    | 20.67                                 | 2,006                 | \$    | 20.68                                 |
| \$      | 24.04           | \$  | 27.10 | 921                   | 3.26   | \$    | 25.70                                 | 921                   | \$    | 25.70                                 |
| \$      | 28.16           | \$  | 28.16 | 423                   | 4.25   | \$    | 28.16                                 | 423                   | \$    | 28.16                                 |
| \$      | 9.51            | \$  | 28.16 | 7,708                 | 5.42   | \$    | 16.87                                 | 5,549                 | \$    | 18.28                                 |

Changes in the Company's non-vested options for the thirty-nine weeks ended October 30, 2010 are summarized as follows:

| (in thousands, except price per share) | Number of<br>Shares | Weighted-<br>Average Grant<br>Date Fair Value<br>per Share |
|--|---------------------|--|
| Non-vested at January 30, 2010         | 1,918               | \$ 11.67   |
| Granted                                | 1,309               | 15.10  |
| Vested                                 | (950)               | ) 11.82  |
| Expired or cancelled                   | (118)               | ) 19.95  |
| Non-vested at October 30, 2010         | 2,159               | 13.23  |

As of October 30, 2010, there was \$4.0 million of total unrecognized compensation cost, related to non-vested stock options, which is expected to be recognized over a weighted-average period of 1.2 years.

#### Restricted Stock and Units

Restricted shares of the Company's common stock and restricted stock units may be awarded to certain officers and key employees of the Company. The Company also issues restricted stock units to its non-employee directors. Each restricted stock unit represents the right to receive one share of the Company's common stock provided that the vesting conditions are satisfied. As of October 30, 2010, 653,535 restricted stock units were outstanding. Compensation expense is recognized using the fair market value at the date of grant and is amortized over the vesting period, provided the recipient continues to be employed by the Company. Generally, awards fully vest after the passage of time, typically three years. However, restricted stock unit grants made after May 19, 2010 in connection with the Company's long-term incentive program vest after the attainment of certain performance metrics and the passage of time. Restricted stock is considered outstanding at the time of grant and the holders have voting rights. Dividends are paid to holders of restricted stock that vest with the passage of time; for performance-based restricted stock granted after May 19, 2010, dividends will be accumulated and paid after the performance criteria are met.

Restricted shares and units activity for the thirty-nine weeks ended October 30, 2010 and October 31, 2009 is summarized as follows:

|   | Number of Shares and Units |               |         |            |  |  |  |  |  |  |
|---|----------------------------|---------------|---------|------------|--|--|--|--|--|--|
| (in thousands)                              | Oct                        | ober 30, 2010 | October | 31, 2009   |  |  |  |  |  |  |
| Outstanding at the beginning of the year    |                            | 1,680         |         | 844        |  |  |  |  |  |  |
| Granted                                     |                            | 651           |         | 1,115      |  |  |  |  |  |  |
| Vested                                      |                            | (492)         |         | (69)       |  |  |  |  |  |  |
| Cancelled or forfeited                      |                            | (70)          |         |            |  |  |  |  |  |  |
| Outstanding at end of period                |                            | 1,769         |         | 1,890      |  |  |  |  |  |  |
| Aggregate value (in millions)               | \$                         | 20.5          | \$      | 26.1       |  |  |  |  |  |  |
| Weighted-average remaining contractual life |                            | 1.68 years    | 1       | 1.58 years |  |  |  |  |  |  |

The weighted-average grant-date fair value per share was \$13.75 and \$9.90 for the thirty-nine weeks ended October 30, 2010 and October 31, 2009, respectively. The total value of awards for which restrictions lapsed during the thirty-nine weeks ended October 30, 2010 and October 31, 2009 was \$10.1 million and \$1.7 million, respectively. As of October 30, 2010, there was \$11.1 million of total unrecognized compensation cost related to non-vested restricted awards. The Company recorded compensation expense related to restricted stock awards, net of forfeitures, of \$2.0 million and \$2.6 million and \$5.9 million and \$6.3 million for the thirty-nine weeks ended October 30, 2010 and October 31, 2009, respectively.

#### 9. Fair Value Measurements

The following tables provide a summary of the Company's recognized assets and liabilities that are measured at fair value on a recurring basis:

|                                    |     | At October 30, 2010 |    |        |    |        |    | Α      | ober 31, 200 |         | At January 30, 2010 |         |    |         |    |         |    |        |
|------------------------------------|-----|---------------------|----|--------|----|--------|----|--------|--------------|---------|---------------------|---------|----|---------|----|---------|----|--------|
| (in millions)                      | Lev | vel 1               | L  | evel 2 | I  | evel 3 | Ι  | evel 1 | ]            | Level 2 | I                   | Level 3 | ]  | Level 1 | Ι  | Level 2 | L  | evel 3 |
| Assets                             |     |                     |    |        | _  |        |    |        | _            |         |                     |         |    |         |    |         |    |        |
| Short-term investment              | \$  | _                   | \$ |        | \$ | 7      | \$ |        | \$           |         | \$                  | 13      | \$ |         | \$ | _       | \$ | 7      |
| Auction rate security              |     | _                   |    | 5      |    |        |    | _      |              | 4       |                     |         |    | _       |    | 5       |    |        |
| Forward foreign exchange contracts |     |                     |    | 2      |    |        |    |        |              | 2       |                     | _       |    |         |    | 1       |    |        |
| Total Assets                       | \$  | _                   | \$ | 7      | \$ | 7      | \$ |        | \$           | 6       | \$                  | 13      | \$ |         | \$ | 6       | \$ | 7      |
| Liabilities                        |     |                     |    |        |    |        |    |        |              |         |                     |         |    |         |    |         |    |        |
| European net investment hedge      | \$  |                     | \$ |        | \$ | _      | \$ | _      | \$           | 24      | \$                  | _       | \$ | _       | \$ | 24      | \$ |        |
| Total Liabilities                  | \$  |                     | \$ |        | \$ |        | \$ |        | \$           | 24      | \$                  |         | \$ |         | \$ | 24      | \$ |        |

The Company's auction rate security is classified as available-for-sale and, accordingly, is reported at fair value. The fair value of the security is determined by review of the underlying security at each reporting period. The Company's derivative financial instruments are valued using market-based inputs to valuation models. These valuation models require a variety of inputs, including contractual terms, market prices, yield curves, and measures of volatility.

The Company's Level 3 assets represent the Company's investment in the Reserve International Liquidity Fund, Ltd. (the "Fund"), a money market fund classified in short-term investments. The Company assesses the fair value of its investment in the Fund, which includes a quarterly impairment evaluation. There were no further redemptions for this investment during the thirty-nine weeks ended October 30, 2010.

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

#### **BUSINESS OVERVIEW**

Foot Locker, Inc., through its subsidiaries, operates in two reportable segments – Athletic Stores and Direct-to-Customers. The Athletic Stores segment is one of the largest athletic footwear and apparel retailers in the world, whose formats include Foot Locker, Lady Foot Locker, Kids Foot Locker, Champs Sports, Footaction, and CCS.

The Direct-to-Customers segment is multi-branded and multi-channeled. This segment sells, through its affiliates, directly to customers through its Internet websites and catalogs. Eastbay, one of the affiliates, is among the largest direct marketers of athletic footwear and apparel in the United States. This segment also operates websites aligned with the brand names of the retail store banners (footlocker.com, ladyfootlocker.com, kidsfootlocker.com, footaction.com, champssports.com, and ccs.com).

#### STORE COUNT

At October 30, 2010, the Company operated 3,474 stores as compared with 3,500 and 3,601 stores at January 30, 2010 and October 31, 2009, respectively. During the thirty-nine weeks ended October 30, 2010, the Company opened 35 stores, remodeled or relocated 135 stores and closed 61 stores.

A total of 24 franchised stores were operating at October 30, 2010, as compared with 22 stores at January 30, 2010 and 21 stores at October 31, 2009. Royalty income from the franchised stores was not significant for the thirteen and thirty-nine weeks ended October 30, 2010 and October 31, 2009. These stores are not included in the Company's operating store count above.



#### SALES AND OPERATING RESULTS

All references to comparable-store sales for a given period relate to sales of stores that are open at the period-end and that have been open for more than one year. Accordingly, stores opened and closed during the period are not included. Sales from the Direct-to-Customers segment are included in the total Company calculation of comparable-store sales for all periods presented. Sales from acquired businesses that include the purchase of inventory are included in the computation of comparable-store sales after 15 months of operations. Accordingly, effective with the first quarter of 2010, CCS internet and catalog sales have been included in the computation of comparable-store sales. Division profit reflects income from continuing operations before income taxes, corporate expense, non-operating income and net interest expense.

The following table summarizes results by segment:

| Sales |
|-------|
|-------|

|                     | r                   | Thirteen we | eks er              | nded  | Thirty-nine v       |       |    | s ended            |
|---------------------|---------------------|-------------|---------------------|-------|---------------------|-------|----|--------------------|
| (in millions)       | October 30,<br>2010 |             | October 31,<br>2009 |       | October 30,<br>2010 |       | 0  | ctober 31,<br>2009 |
| Athletic Stores     | \$                  | 1,171       | \$                  | 1,111 | \$                  | 3,367 | \$ | 3,247              |
| Direct-to-Customers |                     | 109         |                     | 103   |                     | 290   |    | 282                |
| Total sales         | \$                  | 1,280       | \$                  | 1,214 | \$                  | 3,657 | \$ | 3,529              |

#### **Operating Results**

|  | ,  | Thirteen w     | eeks end | ed            | Thirty-nine weeks ended |    |                  |  |  |
|--|----|----------------|----------|---------------|-------------------------|----|------------------|--|--|
| (in millions)  |    | ber 30,<br>010 |          | oer 31,<br>09 | October 30,<br>2010     |    | ober 31,<br>2009 |  |  |
| Athletic Stores <sup>(1)</sup>                               | \$ | 91             | \$       | 1             | \$ 225                  | \$ | 67               |  |  |
| Direct-to-Customers <sup>(2)</sup>                           |    | 9              |          | 4             | 22                      |    | 17               |  |  |
| Restructuring reserve adjustment                             |    |                |          | 1             |                         |    | 1                |  |  |
| Division profit  |    | 100            |          | 6             | 247                     |    | 85               |  |  |
| Less: Corporate expense, net                                 |    | 26             |          | 16            | 75                      |    | 45               |  |  |
| Operating profit   |    | 74             |          | (10)          | 172                     |    | 40               |  |  |
| Other income <sup>(3)</sup>                                  |    | 1              |          |               | 2                       |    | 2                |  |  |
| Interest expense, net  |    | 2              |          | 3             | 7                       |    | 8                |  |  |
| Income (loss) from continuing operations before income taxes | \$ | 73             | \$       | (13)          | \$ 167                  | \$ | 34               |  |  |

(1) Included in the results for the thirteen and thirty-nine weeks ended October 31, 2009 are non-cash impairment charges totaling \$32 million, which were recorded to write-down long-lived assets such as store fixtures and leasehold improvements at the Company's Lady Foot Locker, Kids Foot Locker, Footaction, and Champs Sports divisions.

- (2) Included in the results for the thirteen and thirty-nine weeks ended October 31, 2009 is a non-cash impairment charge of \$4 million to write off software costs.
- (3) Other income for the thirteen weeks ended October 30, 2010 primarily represents lease termination gains related to the sales of leasehold interests in Europe and royalty income. For the thirty-nine weeks ended October 30, 2010 other income primarily represents royalty income, lease termination gains, and realized gains associated with foreign currency option contracts. Included in other income for the thirty-nine weeks ended October 31, 2009 are gains from insurance proceeds, gain on the purchase and retirement of bonds, and royalty income.

Sales increased by \$66 million, or 5.4 percent, to \$1,280 million for the thirteen weeks ended October 30, 2010, from \$1,214 million for the thirteen weeks ended October 31, 2009. For the thirty-nine weeks ended October 30, 2010 sales of \$3,657 million increased 3.6 percent from sales of \$3,529 million for the thirty-nine week period ended October 31, 2009. Excluding the effect of foreign currency fluctuations, total sales for the thirteen-week and thirty-nine week periods increased 7.0 percent and 3.8 percent, respectively, as compared with the corresponding prior-year periods. Comparable-store sales increased by 8.1 percent and 5.2 percent, for the thirty-nine weeks ended October 30, 2010, respectively.

Gross margin, as a percentage of sales, increased to 30.3 percent for the thirteen weeks ended October 30, 2010 as compared with 27.1 percent in the corresponding prior-year period. Gross margin, as a percentage of sales, of 29.7 percent for the thirty-nine weeks ended October 30, 2010 increased as compared with 27.3 percent in the corresponding prior-year period. The cost of merchandise rate for the thirteen and thirty-nine weeks ended October 30, 2010 decreased by 190 and 160 basis points, respectively, as compared with the corresponding prior-year periods, reflecting a lower markdown rate as the Company was less promotional during the current year, coupled with lower inventory shrink. Lower vendor allowances during the current year, reflecting the overall lower promotional activity, negatively affected gross margin by 10 and 20 basis points for the thirteen and thirty-nine weeks ended October 30, 2010, respectively, as compared with the corresponding prior-year periods. For the thirteen and thirty-nine weeks ended October 30, 2010, the occupancy and buyers' salary expense rate decreased by 130 and 80 basis points, respectively, as a percentage of sales, as compared with the corresponding prior-year periods reflecting expense reductions and improved leverage.

#### Segment Analysis

#### Athletic Stores

Athletic Stores sales increased by 5.4 percent and 3.7 percent for the thirteen and thirty-nine weeks ended October 30, 2010, respectively, as compared with the corresponding prior-year periods. Excluding the effect of foreign currency fluctuations, sales from Athletic Stores increased 7.0 percent and 3.9 percent for the thirteen and thirty-nine weeks ended October 30, 2010, respectively, as compared with the corresponding prior-year periods. Comparable-store sales increased by 8.2 percent and 5.4 percent for the thirteen and thirty-nine weeks ended October 30, 2010, respectively. The comparable-store sales increase for the thirteen and thirty-nine weeks ended October 30, 2010, reflected meaningful improvements in each of the Company's U.S. operations. Excluding foreign currency fluctuations, sales in Europe increased for both the thirteen and thirty-nine weeks ended October 30, 2010, while sales in Australia and New Zealand reflected a modest increase for the quarter. These increases reflect an improved in-stock position and new receipts of more compelling assortments of athletic footwear, including technical and light-weight running styles, toning and marquee basketball. Apparel sales continued to improve as our suppliers provided assortments that coordinate with key footwear styles. Sales for the thirty-nine weeks ended October 30, 2010 for Australia were negatively affected by the prior-year government stimulus program, as compared with the corresponding prior-year period.

Athletic Stores division profit for the thirteen weeks ended October 30, 2010 increased to \$91 million, or 7.8 percent, as a percentage of sales, from a division profit of \$1 million or 0.1 percent, as a percentage of sales, for the thirteen weeks ended October 31, 2009. Athletic Stores division profit for the thirty-nine weeks ended October 30, 2010 increased to \$225 million, or 6.7 percent, as a percentage of sales, from a division profit of \$67 million, or 2.1 percent, as a percentage of sales, for the thirty-nine weeks ended October 31, 2009 are impairment charges totaling \$32 million recorded to write-down long-lived assets such as store fixtures and leasehold improvements at the Company's Lady Foot Locker, Kids Foot Locker, Footaction, and Champs Sports divisions. Excluding the prior year impairment charges, the increase in division profit was mainly attributable to a higher gross margin rate as the Company was less promotional during the current year and inventories were better positioned, coupled with an increase in sales. The Athletic Stores division profit reflects higher incentive compensation, offset by lower operating expenses as this segment benefited from initiatives implemented during late 2009 to reduce overhead costs.

#### Direct-to-Customers

Direct-to-Customers sales increased by 5.8 percent to \$109 million for the thirteen weeks ended October 30, 2010 as compared with the corresponding prior-year period of \$103 million. Direct-to-Customers sales increased by 2.8 percent to \$290 million for the thirty-nine weeks ended October 30, 2010, as compared with the corresponding prior-year period of \$282 million. Internet sales increased by 10.5 percent to \$95 million and by 5.5 percent to \$251 million for the thirteen and thirty-nine weeks ended October 30, 2010, respectively, as compared with the corresponding prior-year periods. This increase was primarily a result of the strong sales performance through the Company's store banner websites, which benefited from improved functionality and compelling product assortments.

Direct-to-Customers division profit increased 125 percent to \$9 million, and increased 29.4 percent to \$22 million, for the thirteen and thirty-nine weeks ended October 30, 2010, as compared with the corresponding prior-year periods. Division profit, as a percentage of sales, increased to 8.3 percent and 7.6 percent for the thirteen and thirty-nine weeks ended October 30, 2010, respectively, as compared with 3.9 percent and 6.0 percent, respectively, in the corresponding prior-year periods. Included in the thirteen and thirty-nine weeks ended October 31, 2009 was a \$4 million impairment charge, which was recorded to write off certain software development costs for the Direct-to-Customers segment as a result of management's decision to terminate this project. The Company has developed various initiatives to improve projected results for CCS during the holiday selling season; accordingly, management will monitor the results of this format, which may include an analysis of recoverability of its intangible assets.

#### Corporate Expense

Corporate expense consists of unallocated general and administrative expenses, as well as depreciation and amortization related to the Company's corporate headquarters, centrally managed departments, unallocated insurance and benefit programs, certain foreign exchange transaction gains and losses, and other items. Corporate expense for the thirteen weeks ended October 30, 2010 increased by \$10 million to \$26 million from the corresponding prior-year period. Corporate expense for the thirty-nine weeks ended October 30, 2010 increased by \$30 million to \$75 million from the corresponding prior-year period. These increases primarily reflect higher incentive compensation costs.

#### Selling, General and Administrative

Selling, general and administrative expenses ("SG&A") of \$287 million increased by \$13 million or 4.7 percent, for the thirteen weeks ended October 30, 2010 as compared with the corresponding prior-year period. SG&A of \$835 million increased by \$31 million, or 3.9 percent, for the thirty-nine weeks ended October 30, 2010 as compared with the corresponding prior-year period. SG&A, as a percentage of sales, decreased to 22.4 percent for the thirteen weeks ended October 30, 2010, as compared with 22.6 percent in the corresponding prior-year period. SG&A, as a percentage of sales, remained flat at 22.8 percent for the thirty-nine weeks ended October 30, 2010, as compared with the corresponding prior-year period. SG&A, as a percentage of sales, remained flat at 22.8 percent for the thirty-nine weeks ended October 30, 2010, as compared with the corresponding prior-year period. SG&A increased by \$17 million and \$34 million for the thirty-nine weeks ended October 30, 2010, respectively, as compared with the corresponding prior-year periods. This increase for the thirteen weeks and thirty-nine weeks ended October 30, 2010 principally reflects higher incentive compensation costs, partially offset by expense management efforts.

#### **Depreciation and Amortization**

Depreciation and amortization decreased by \$2 million in the third quarter of 2010 to \$27 million as compared with \$29 million for the third quarter of 2009. Depreciation and amortization decreased by \$6 million for the thirty-nine weeks ended October 30, 2010 to \$79 million as compared with \$85 million for the thirty-nine weeks ended October 31, 2009. The effect of foreign currency fluctuations was not significant for any of the periods presented. The decrease primarily reflects reduced depreciation and amortization resulting from store long-lived asset impairment charges recorded during the third quarter of 2009.

#### Interest Expense

|                       | Thirteen weeks ended |                     |    |                     |    | Thirty-nine         | weeks ended |                     |  |
|-----------------------|----------------------|---------------------|----|---------------------|----|---------------------|-------------|---------------------|--|
| (in millions)         |                      | October 30,<br>2010 |    | October 31,<br>2009 |    | October 30,<br>2010 |             | October 31,<br>2009 |  |
| Interest expense      | \$                   | 3                   | \$ | 4                   | \$ | 10                  | \$          | 10                  |  |
| Interest income       | _                    | (1)                 |    | (1)                 |    | (3)                 |             | (2)                 |  |
| Interest expense, net | \$                   | 2                   | \$ | 3                   | \$ | 7                   | \$          | 8                   |  |

The decrease in net interest expense for the thirteen and thirty-nine weeks ended October 30, 2010 as compared with the corresponding prior-year period primarily reflects income earned on higher cash and cash equivalents balances.

#### Income Taxes

The Company recorded income tax expense of \$21 million and \$55 million, an effective rate of 29.3 percent and 33.1 percent, for the thirteen weeks and thirty-nine weeks ended October 30, 2010, respectively. For the thirteen weeks and thirty-nine weeks ended October 31, 2009, the Company recorded a tax benefit of \$7 million and tax expense of \$10 million, an effective rate of 50.7 percent and 29.9 percent, respectively. The effective rates for the thirteen weeks ended October 30, 2010 and October 31, 2009 reflect favorable settlements of tax examinations of \$7 million and \$1 million, respectively. Tax expense for the thirteen weeks ended October 31, 2009 also reflects the tax benefit of the impairment charges. Excluding these items, the effective rate for the thirteen weeks and thirty-nine weeks ended October 30, 2010 increased as compared with the corresponding prior-year periods, reflecting a higher proportion of income earned in higher tax jurisdictions.

The Company currently expects its fourth quarter tax rate to approximate 37 percent, excluding any potential adjustments that may occur. The actual rate will primarily depend on the percentage of income earned in the United States as compared with international operations.



#### Net Income

For the thirteen weeks ended October 30, 2010, net income was \$52 million, or \$0.33 per diluted share; this compares with a loss of \$6 million or \$0.04 per diluted share for the corresponding prior-year period. Net income for the thirty-nine weeks ended October 30, 2010 was \$112 million, or \$0.72 per diluted share. This compares with net income of \$25 million, or \$0.16 per diluted share for the thirty-nine weeks ended October 31, 2009. Included in the thirteen and thirty-nine weeks ended October 31, 2009 are impairment charges totaling \$22 million, after-tax, or \$0.14 per diluted share. Included in the thirty-nine weeks ended October 31, 2009, is income from discontinued operations of \$1 million, as a result of a favorable state tax examination attributable to the Company's former Canadian businesses.

#### LIQUIDITY AND CAPITAL RESOURCES

Generally, the Company's primary source of cash has been from operations. The Company generally finances real estate with operating leases. The principal uses of cash have been to finance inventory requirements, capital expenditures related to store openings, store remodelings, information systems, and other support facilities, retirement plan contributions, quarterly dividend payments, interest payments, other cash requirements to support the development of its short-term and long-term operating strategies, and to fund other working capital requirements.

Management believes its cash, cash equivalents, future cash flow from operations, and the Company's current revolving credit facility will be adequate to fund these requirements. The Company's management does not currently expect to borrow under the revolving credit facility in 2010. The Company may, from time to time, repurchase its common stock or seek to retire or purchase outstanding debt through open market purchases, privately negotiated transactions, or otherwise. Such repurchases, if any, will depend on prevailing market conditions, liquidity requirements, contractual restrictions, and other factors. The amounts involved may be material. On February 16, 2010, the Company's Board of Directors approved an extension of the Company's 2007 common share repurchase program for an additional three years in the amount of \$250 million.

Any materially adverse change in customer demand, fashion trends, competitive market forces, or customer acceptance of the Company's merchandise mix and retail locations, uncertainties related to the effect of competitive products and pricing, the Company's reliance on a few key vendors for a significant portion of its merchandise purchases and risks associated with foreign global sourcing, economic conditions worldwide, the effects of currency fluctuations, as well as other factors listed under the heading "Disclosure Regarding Forward-Looking Statements," could affect the ability of the Company to continue to fund its needs from business operations.

Net cash provided by operating activities from continuing operations was \$121 million and \$140 million for the thirty-nine weeks ended October 30, 2010 and October 31, 2009, respectively. These amounts reflect net income adjusted for non-cash items and working capital changes. Included in the thirteen weeks and thirty-nine weeks ended October 31, 2009 are non-cash impairment charges totaling \$36 million, of which \$32 million was recorded to write-down long-lived assets such as store fixtures and leasehold improvements at the Company's Lady Foot Locker, Kids Foot Locker, Footaction and Champs Sports divisions and \$4 million to write off software development costs. During the thirty-nine weeks ended October 30, 2010, the Company contributed \$32 million to its U.S. and Canadian qualified pension plans as compared with \$40 million in the corresponding prior-year period. The change in merchandise inventory, net of the change in accounts payable, as compared with the corresponding prior-year period, represents inventory required to support the favorable sales trend. During the thirty-nine weeks ended October 30, 2010, the Company paid \$24 million to settle the liability associated with the terminated European net investment hedge, whereas in the corresponding prior-year period tis interest rate swaps and received \$19 million.

Net cash used in investing activities from continuing operations was \$72 million and \$59 million for the thirty-nine weeks ended October 30, 2010 and October 31, 2009, respectively. Included in investing activities for the thirty-nine weeks ended October 30, 2010 is a \$1 million gain related to the sales of lease interests in Europe. Included in investing activities for the thirty-nine weeks ended October 31, 2009 is a \$1 million gain from insurance recoveries. Additionally, during the second quarter of 2009, the Company received \$10 million, representing further liquidation of the Reserve International Liquidity Fund. Capital expenditures were \$73 million for the thirty-nine weeks ended October 30, 2010 as compared with \$70 million in the corresponding prior-year period. The Company's full year forecast for capital expenditures is \$105 million, of which \$75 million relates to the modernizations of existing stores and new store openings and \$30 million for the development of information systems and other support facilities.

Net cash used in financing activities from continuing operations was \$97 million and \$71 million for the thirty-nine weeks ended October 30, 2010 and October 31, 2009, respectively. During the thirty-nine weeks ended October 31, 2009, the Company purchased and retired \$3 million of its 8.50 percent debentures payable in 2022. The Company declared and paid dividends totaling \$70 million for each of the thirty-nine weeks ended October 30, 2010 and October 31, 2009. This represents a quarterly rate of \$0.15 per share. The Company received proceeds from the issuance of common stock and treasury stock in connection with employee stock programs of \$8 million and \$2 million for the thirty-nine weeks ended October 30, 2010 and October 30, 2010, the Company repurchased 2,510,000 shares of its common stock under the 2007 common share repurchase program for \$36 million. During the thirty-nine weeks ended October 30, 2010, in connection with stock option exercises, the Company recorded excess tax benefits related to share-based compensation of \$1 million as a financing activity.

#### Recent Accounting Pronouncements

Recently issued accounting pronouncements did not have, or are not believed by management to have, a material effect on the Company's present or future consolidated financial statements.

#### CRITICAL ACCOUNTING POLICIES AND ESTIMATES

There have been no significant changes to the Company's critical accounting policies and estimates from the information provided in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations," included in the Annual Report on Form 10-K for the fiscal year ended January 30, 2010.

#### DISCLOSURE REGARDING FORWARD-LOOKING STATEMENTS

This report contains forward-looking statements within the meaning of the federal securities laws. All statements, other than statements of historical facts, which address activities, events or developments that the Company expects or anticipates will or may occur in the future, including, but not limited to, such things as future capital expenditures, expansion, strategic plans, dividend payments, stock repurchases, growth of the Company's business and operations, including future cash flows, revenues and earnings, and other such matters are forward-looking statements. These forward-looking statements are based on many assumptions and factors detailed in the Company's filings with the Securities and Exchange Commission, including the effects of currency fluctuations, customer demand, fashion trends, competitive market forces, uncertainties related to the effect of competitive products and pricing, customer acceptance of the Company's merchandise mix and retail locations, the Company's reliance on a few key vendors for a majority of its merchandise purchases (including a significant portion from one key vendor), pandemics and similar major health concerns, unseasonable weather, further deterioration of global financial markets, economic conditions worldwide, further deterioration of business and economic conditions, any changes in business, political and economic conditions due to the threat of future terrorist activities in the United States or in other parts of the world and related U.S. military action overseas, the ability of the Company to execute its business and strategic plans effectively with regard to each of its business units, and risks associated with foreign global sourcing, including political instability, changes in import regulations, and disruptions to transportation services and distribution. Any changes in such assumptions or factors could produce significantly different results. The Company undertakes no obligation to update forward-looking statements, whether as a result of new information

#### Item 4. Controls and Procedures

The Company's management performed an evaluation under the supervision and with the participation of the Company's Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), and completed an evaluation as of October 30, 2010 of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as that term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")). Based on that evaluation, the Company's CEO and CFO concluded that the Company's disclosure controls and procedures were effective to ensure that information relating to the Company that is required to be disclosed in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC rules and forms, and is accumulated and communicated to management, including the CEO and CFO, as appropriate to allow timely decisions regarding required disclosure.

During the quarter ended October 30, 2010, there were no changes in the Company's internal control over financial reporting (as defined in Rules 13a-15(f) of the Exchange Act) that materially affected or are reasonably likely to affect the Company's internal control over financial reporting.



#### PART II - OTHER INFORMATION

#### Item 1. Legal Proceedings

Legal proceedings pending against the Company or its consolidated subsidiaries consist of ordinary, routine litigation, including administrative proceedings, incidental to the business of the Company or businesses that have been sold or disposed of by the Company in past years. These legal proceedings include commercial, intellectual property, customer, and labor-and-employment-related claims.

Certain of the Company's subsidiaries are defendants in a number of lawsuits filed in state and federal courts containing various class action allegations under state wage and hour laws, including allegations concerning unpaid overtime, meal and rest breaks, and uniforms. In *Pereira v. Foot Locker* (United States District Court, E.D. Pennsylvania), one of the class actions, plaintiff alleged that the Company permitted unpaid off-the-clock hours in violation of the Fair Labor Standards Act. In September 2009, the court conditionally certified a nationwide collective action.

Management does not believe that the outcome of any such proceedings would have a material adverse effect on the Company's consolidated financial position, liquidity, or results of operations, taken as a whole.

#### Item 1A. Risk Factors

There were no material changes to the risk factors disclosed in the 2009 Annual Report on Form 10-K.

#### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table provides information with respect to shares of the Company's common stock that the Company repurchased during the thirteen weeks ended October 30, 2010.

| Date Purchased                           | Total<br>Number of<br>Shares<br>Purchased <sup>(1)</sup> | Number of<br>SharesAveragePrice Paid |       | Total Number of<br>Shares Purchased<br>as Part of Publicly<br>Announced<br>Program <sup>(2)</sup> | De<br>Sh<br>yet | Approximate<br>ollar Value of<br>aares that may<br>t be Purchased<br>Under the<br>Program <sup>(2)</sup> |
|--|--|--------------------------------------|-------|---|-----------------|--|
| August 1, 2010 through August 28, 2010   | 35,390   | \$                                   | 12.33 | 25,000  | \$              | 230,307,263  |
| August 29, 2010 through October 2, 2010  | 589,130  | \$                                   | 13.35 | 585,000   | \$              | 222,495,064  |
| October 3, 2010 through October 30, 2010 | 525,000  | \$                                   | 15.41 | 525,000   | \$              | 214,406,176  |
|  |  |                                      |       |   |                 |  |

<sup>(1)</sup> These columns also reflect shares purchased in connection with stock swaps and shares acquired in satisfaction of the tax withholding obligation of holders of restricted stock which vested during the quarter.

<sup>(2)</sup> On February 16, 2010, the Company's Board of Directors approved the extension of the Company's 2007 common share repurchase program for an additional three years in the amount of \$250 million.

#### Item 6. Exhibits

(a) <u>Exhibits</u>

The exhibits that are in this report immediately follow the index.

### **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: December 8, 2010

FOOT LOCKER, INC. (Company)

/s/ Robert W. McHugh

ROBERT W. MCHUGH Executive Vice President and Chief Financial Officer

# FOOT LOCKER, INC. INDEX OF EXHIBITS REQUIRED BY ITEM 6(a) OF FORM 10-Q AND FURNISHED IN ACCORDANCE WITH ITEM 601 OF REGULATION S-K

| Exhibit No. in |  |
|----------------|--|
| Item 601       | Description  |
| 12             | Computation of Ratio of Earnings to Fixed Charges.   |
| 15             | Accountants' Acknowledgement.  |
| 31.1           | Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-<br>Oxley act of 2002.  |
| 31.2           | Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-<br>Oxley act of 2002.  |
| 32.1           | Certification of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |
| 99             | Report of Independent Registered Public Accounting Firm.   |
| 101            | The following materials from Foot Locker, Inc.'s Quarterly Report on Form 10-Q for the quarter ended October 30, 2010, formatted in XBRL (Extensible Business Reporting Language) and furnished electronically herewith: (i) the Condensed Consolidated Balance Sheets, (ii) the Condensed Consolidated Statements of Operations, (iii) the Condensed Consolidated Statements of Comprehensive Income, (iv) the Condensed Consolidated Statements of Cash Flows, and (v) Notes to Condensed Consolidated Financial Statements, tagged as blocks of text. |

# COMPUTATION OF RATIO OF EARNINGS TO FIXED CHARGES (Unaudited)

(\$ in millions)

|  |                  | Thirty-nine<br>weeks ended |                  |     |                  | Fiscal year ended |                  |      |                 |      |                 |     |                  |     |  |
|--|------------------|----------------------------|------------------|-----|------------------|-------------------|------------------|------|-----------------|------|-----------------|-----|------------------|-----|--|
|  | Oct. 30,<br>2010 |                            | Oct. 31,<br>2009 |     | Jan. 30,<br>2010 |                   | Jan. 31,<br>2009 |      | Feb. 2,<br>2008 |      | Feb. 3,<br>2007 |     | Jan. 28,<br>2006 |     |  |
| NET EARNINGS                                     |                  |                            |                  |     |                  |                   |                  |      |                 |      |                 |     |                  |     |  |
| Income (loss) from continuing operations         | \$               | 112                        | \$               | 24  | \$               | 47                | \$               | (79) | \$              | 43   | \$              | 247 | \$               | 263 |  |
| Income tax expense (benefit)                     |                  | 55                         |                  | 10  |                  | 26                |                  | (21) |                 | (93) |                 | 145 |                  | 142 |  |
| Interest expense, excluding capitalized interest |                  | 10                         |                  | 10  |                  | 13                |                  | 16   |                 | 21   |                 | 23  |                  | 23  |  |
| Portion of rents deemed representative of the    |                  |                            |                  |     |                  |                   |                  |      |                 |      |                 |     |                  |     |  |
| interest factor                                  |                  | 163                        |                  | 169 |                  | 217               |                  | 225  |                 | 224  |                 | 214 |                  | 210 |  |
|  | \$               | 340                        | \$               | 213 | \$               | 303               | \$               | 141  | \$              | 195  | \$              | 629 | \$               | 638 |  |
|  |                  |                            |                  |     | _                |                   | _                |      |                 |      |                 |     | _                |     |  |
| FIXED CHARGES                                    |                  |                            |                  |     |                  |                   |                  |      |                 |      |                 |     |                  |     |  |
| Gross interest expense                           |                  | 10                         | \$               | 10  | \$               | 13                | \$               | 16   | \$              | 21   | \$              | 23  | \$               | 23  |  |
| Portion of rents deemed representative of the    |                  |                            |                  |     |                  |                   |                  |      |                 |      |                 |     |                  |     |  |
| interest factor                                  |                  | 163                        |                  | 169 |                  | 217               |                  | 225  |                 | 224  |                 | 214 |                  | 210 |  |
|  | \$               | 173                        | \$               | 179 | \$               | 230               | \$               | 241  | \$              | 245  | \$              | 237 | \$               | 233 |  |
|  |                  |                            | _                |     | -                |                   |                  |      | _               |      |                 |     |                  |     |  |
| RATIO OF EARNINGS TO FIXED                       |                  |                            |                  |     |                  |                   |                  |      |                 |      |                 |     |                  |     |  |
| CHARGES  |                  | 2.0                        |                  | 1.2 |                  | 1.3               |                  | 0.6  |                 | 0.8  |                 | 2.7 |                  | 2.7 |  |
|  |                  |                            |                  |     |                  |                   |                  |      |                 |      |                 |     |                  |     |  |

To the Board of Directors Foot Locker, Inc.:

We hereby acknowledge our awareness of the use of our report dated December 8, 2010 related to our review of interim financial information in the following Registration Statements:

- Form S-8 No. 33-10783
- Form S-8 No. 33-91888
  Form S-8 No. 33-91886
- Form S-8 No. 33-97832
- Form S-8 No. 333-07215
- Form S-8 No. 333-21131
- Form S-8 No. 333-62425
- Form S-8 No. 333-33120
- Form S-8 No. 333-41056
- Form S-8 No. 333-41058
- Form S-8 No. 333-74688
- Form S-8 No. 333-99829
- Form S-8 No. 333-111222
- Form S-8 No. 333-121515
- Form S-8 No. 333-144044
- Form S-8 No. 333-149803
- Form S-3 No. 33-43334
- Form S-3 No. 33-86300
- Form S-3 No. 333-64930
- Form S-8 No. 333-167066

Pursuant to Rule 436(c) under the Securities Act of 1933, such report is not considered a part of the registration statement prepared or certified by an independent registered public accounting firm or a report prepared or certified by an independent registered public accounting firm within the meaning of Sections 7 and 11 of the Act.

/s/ KPMG LLP

New York, New York December 8, 2010 I, Ken C. Hicks, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Foot Locker, Inc. (the "Registrant");
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
- 5. The Registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the Audit Committee of the Registrant's Board of Directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

December 8, 2010

/s/ Ken C. Hicks Chief Executive Officer I, Robert W. McHugh, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Foot Locker, Inc. (the "Registrant");
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
- 5. The Registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the Audit Committee of the Registrant's Board of Directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

December 8, 2010

/s/ Robert W. McHugh Chief Financial Officer

#### Certification Pursuant to 18 U.S.C. Section 1350 As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Quarterly Report on Form 10-Q of Foot Locker, Inc. (the "Registrant") for the quarterly period ended October 30, 2010, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Ken C. Hicks, as Chief Executive Officer of the Registrant and Robert W. McHugh as Chief Financial Officer of the Registrant, each hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Registrant.

Dated: December 8, 2010

/s/ Ken C. Hicks Ken C. Hicks Chief Executive Officer

/s/ Robert W. McHugh Robert W. McHugh Chief Financial Officer

The foregoing certification is being furnished solely pursuant to 18 U.S.C. § 1350 and is not being filed as part of the Report or as a separate disclosure document. Such certification will not be deemed to be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, except to the extent that the company specifically incorporates it by reference.

#### Report of Independent Registered Public Accounting Firm

The Board of Directors and Shareholders Foot Locker, Inc.:

We have reviewed the accompanying condensed consolidated balance sheets of Foot Locker, Inc. and subsidiaries as of October 30, 2010 and October 31, 2009, the related condensed consolidated statements of operations and condensed consolidated statements of comprehensive income for the thirteen and thirty-nine week periods ended October 30, 2010 and October 31, 2009, and the condensed consolidated statements of cash flows for the thirty-nine weeks ended October 30, 2010 and October 31, 2009. These condensed consolidated financial statements are the responsibility of the Company's management.

We conducted our review in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board (United States), the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the condensed consolidated financial statements referred to above for them to be in conformity with U.S. generally accepted accounting principles.

We have previously audited, in accordance with standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of Foot Locker, Inc. and subsidiaries as of January 30, 2010, and the related consolidated statements of operations, comprehensive income (loss), shareholders' equity, and cash flows for the year then ended (not presented herein); and in our report dated March 29, 2010, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of January 30, 2010, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

/s/ KPMG LLP

New York, New York December 8, 2010